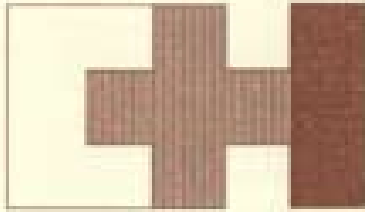


ZAGROS Joint Venture Partners

Response to investment opportunity to build 500,000 housing units in Iraq



C+H ASSOCIATES

**Architectural
Planning
Construction
Marketing
For Architects
& Engineers**

- Government • Corporate
- International • Construction
- Development



MARKETS & SERVICES

introductory marketing materials and establish appointments • develop, confirm itinerary, and schedule trip • execute sales calls.

Government — Establish and carry out marketing calls with various U.S. Government Design and Construction agencies in Europe as well as those associated with European Community • identify local teaming opportunities.

CONSTRUCTION

Research design/build and developer opportunities • prepare project teams • assist with marketing materials and strategies • establish marketing contacts and assist in marketing calls • assist in document preparation.

REALTY AND DEVELOPMENT

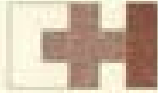
(through licensed brokers)

Work with developers to identify opportunities • locate and broker properties and assemblages • develop market analysis, pro forma, design program, and phasing • design teaming and selection • project management including schedule and budget review • bid review • construction project management • sales and leasing.

C+H offers a wide range of compensation alternatives, by the hour, lump sum for specific tasks, or monthly retainer. Together with our clients we develop an hourly estimate, a negotiated fixed fee for a task, or a monthly retainer based on a repetitive or known requirement. In conformance with Federal codes, no commission, fees, or percentage contingent upon a Federal contract award are charged. However, services on a contingency basis are available for direct corporate or other private industry business development.

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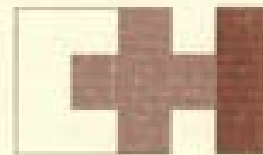
**HISTORY & PRINCIPALS**

C+H was founded in 1982 to provide professional Architecture and Construction marketing services. Realizing a need for professional corporate and international marketing consulting services, we adapted our services to include assisting other professionals with their corporate and international business development. Located at the center of the Federal marketplace and within easy access of most Fortune 500 headquarters, as well as Europe, *C+H* offers an affordable and valuable resource. Acting as an extension to existing staff we have assisted numerous firms to success with Federal contracts, expansion of their market shares, and bringing them into new and profitable markets. Our location, experience, and flexibility can significantly increase your competitiveness.

**PARTIAL LIST OF
INTERNATIONAL EXPERIENCE**

Europe	Eastern Europe	Middle East
England	Hungary	Oman
Germany	Poland	Iran
France	Romania	Kuwait
Italy	Albania	Iraq
Spain	Latvia	Lebanon
Portugal	Czech Republic	Israel
Sweden	Slovak Republic	Saudi Arabia
Norway	The Ukraine	Yemen
Finland	Russia	Jordan
Austria	Yugoslavia	United Arab Emirates
Switzerland	Greece	Qatar
Africa	Central & South America	Far East & Pacific Rim
Nigeria	Mexico	Japan
Morocco	Belize	Taiwan
South Africa	Peru	Indonesia
Egypt	Paraguay	Australia
Kenya	Uruguay	Korea
	Colombia	China
	Brazil	Hong Kong
	Bolivia	
	Argentina	

Ronald J. Hubbard is a registered Architect, member of the AIA, and an experienced manager of major Department of Defense design and construction programs. He served, over a ten year Federal career, with NAVFAC in San Bruno, California, the Corps of Engineers in Europe, and ultimately at Headquarters, Corps of Engineers in Washington, DC. He followed this as a Manager and Partner for business development in private industry before founding *C+H*. He is intimately familiar with various Federal agencies' selection policies, procedures, and methodology. Having specialized in extensive Federal programs, both in the U.S. and overseas, he offers an in-depth understanding of the government design process and a wealth of experience to those firms interested in Federal work. In addition, over the past ten years he has consulted with scores of client firms to develop business in both the Federal Government and Corporate markets here and abroad.

**C+H ASSOCIATES**

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MARKETS & SERVICES • MARKETS & SERVICES

Department of Defense

- US Army Corps of Engineers
- Naval Facilities Engineering Command
- US Air Force
- US Marines

Department of Transportation

- US Coast Guard

Department of Homeland Security

Department of Energy

Department of Housing and Urban Development

Department of State

- Overseas Buildings Operations
- Trade and Development Program

Department of Veterans Affairs

Department of Justice

- Federal Bureau of Prisons

Department of Health and Human Services

- National Institutes of Health

Department of Commerce

- Office of International Major Projects

Judiciary Branch

- Administrative Office of the US Courts

US Agency for International Development (USAID)

US Information Agency

- Voice of America

General Services Administration

Environmental Protection Agency

National Aeronautics and Space Administration

US Postal Service

World Bank

European Community

European Free Trade Association

Fortune 500/International Fortune 500

C+H is a professional Architectural firm that specializes in marketing consulting for other professional Architects and Engineers. We provide a very cost-effective service in the areas of Government, Corporate, International, Construction, and Real Estate business development. As these markets slow, change, or develop, we can step in to supplement or substitute for your own staff.

GOVERNMENT

General Services — advanced research • CBD review and analysis • development of Federal Marketing Plans with defined targets and schedules • establish and carry out marketing calls.

Professional Services — assist in 'Go/No-Go' decision making • proposal management • teaming • CBD responses, including SF255s, SF330s and RFP preparation • presentations • fee proposal and negotiation consulting • assistance during the design process.

CORPORATE

Analyze range of market and services • research market and identify Fortune 500 prospects within scope of these services • evaluate prospects • direct marketing assistance • execute calls • follow up • close • assistance with negotiations • after sale liaison.

INTERNATIONAL

Corporate — research International Fortune 500 companies and determine highest profitability prospects for work • evaluate potential for work in home country or U.S. or both • establish first contacts and identify key personnel • forward